

**AGENDA ITEM**

**REPORT TO HEALTH AND  
WELLBEING BOARD**

**January 2026**

**REPORT OF  
DIRECTOR OF  
PUBLIC HEALTH**

**Health and wellbeing strategy monitoring and accountability framework: Progress update and next steps**

**Summary**

In July 2025, the Board agreed a monitoring and accountability framework for overseeing the delivery of the health and wellbeing strategy. Since then, ongoing progress has been made and this report provides an update to the Board what work has been undertaken so far, and next steps for the coming months.

**Recommendations**

The Board is asked to note the progress made in implementing the agreed monitoring and accountability framework for the Health and Wellbeing Strategy.

**Detail**

As approved by the Board, the framework comprises four key components, outlined below. In developing the framework, a core principle was to ensure it remained proportionate, manageable and realistic, reflecting the time and capacity available to Board members. A further principle was to enable the Board to play an active role by maintaining strategic oversight, with opportunities to explore priority issues in greater depth. This approach is intended to support constructive challenge, identify opportunities for advocacy, and enable the Board, collectively or individually, to help address and unblock key challenges. The Board was also clear that the framework is not intended to replicate formal scrutiny processes, as the Board does not operate as a scrutiny body.

**1. High Level Delivery Plan (Action Plan)**

- A high-level delivery plan was developed where commitment area leads identified key milestones to deliver for year 1 of the HWB Strategy.
- Commitment area leads will identify key milestones for year 2 and update their Delivery Plan by the end of February 2026.

**2. Deep Dive Sessions**

- Three Deep Dive topics were agreed for Year 1 of the Strategy:
  - Healthy weight/good food
  - Early years
  - Social isolation and loneliness
- Two topics have already been to a Deep Dive session (Social isolation and loneliness and early years).
- Healthy Weight/Good Food is scheduled to take place in February 2026.
- Topics for the coming year are to be agreed in the April Board meeting.

### 3. High-level outcomes dashboard

- A Power BI outcomes dashboard is currently in development.
- Work is underway to confirm a set of high-level outcome indicators and to design the dashboard's layout and format.
- The outcome indicators will align to each thematic area and will primarily comprise standardised measures, drawing on the national Public Health Outcomes Framework and the Local Government Outcomes Framework. This will ensure data availability on at least an annual basis, enabling trend analysis over time and benchmarking against national and other local authority comparators.
- A final draft of the dashboard and associated suite of outcome indicators will be presented to the Board once available.

### 4. End-of-Year Strategy Progress and Reflections – Summary and Board Session

- Progress and reflections will be gathered through a standardised self-assessment across all commitment areas. This will be delivered via an online survey structured around the following themes:
  - Successes
  - Health inequalities
  - Community engagement and co-production
  - Collaborative and partnership working
  - Challenges
- Findings from the self-assessments will be analysed and consolidated into an end-of-year report, which will be presented to the Board as part of a dedicated reflection and discussion session.

### 5. Next Steps

- **March Board meeting:** Presentation of the end-of-year report as part of a dedicated reflection and discussion session.
- **April Board meeting:** Discussion and agreement of potential deep-dive topics for 2026/27.

#### Financial implications

There are no specific financial implications associated with this update.

#### Legal Implications

There are no specific legal implications associated with this update.

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